



Our Members Matter Most
Our Members Matter Most



Annual Report **2003 - 2004**

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Auditors, legals, bankers, development managers

Commonwealth Bank of Australia - **Bankers**

Deloitte Touche Tohmatsu - **Auditors**

J.G.Services P/L - **Development Managers**

Mallesons Stephen Jaques - **Legal**

Bradley Allen Lawyers - **Legal**

GHD Pty Ltd - **Architects & Engineers**

Message from Bishop Morgan

CANBERRA SOUTHERN CROSS CLUB PATRON



His Lordship the
most reverend
Bishop J. A. Morgan
DD, AO, RFD, ED
Club Patron

On the recent occasion of the Club's Annual Community Support Grants luncheon, I had the opportunity for the first time, to tour the new extensions and refurbishment of the Woden Club. I had heard many favourable reports concerning all the work that had been undertaken and from the time I entered the under-cover parking station, I could sense that I was going to be impressed, and I wasn't let down.

Whilst admiring all the wonderful work that has been undertaken, I could not help but ponder on just how much the Club has grown over its 32 year history and the significant contribution the various Boards of Directors, staff and members have made to its progress. Given the major financial investment the Club has made with its recent up-grade, it is important that members continue to show their support of the Club and to encourage their friends, families and work colleagues to become members or to visit the Club and enjoy its first class facilities.

I am delighted that despite my great age, the Board of Directors continues to accept me as Patron of the Club and I thank them and the many members who have extended best wishes to me on the occasion of my 70th jubilee of Ordination to the Priesthood.

I pray God's blessing, with peace of mind and heart, be with you all.

A handwritten signature in black ink, appearing to read 'A Morgan'.

† Bishop Aloysius Morgan

Message from the Chief Minister



Once again, I welcome the opportunity to send my regards to the members of the Canberra Southern Cross Club.

Each year the Canberra Southern Cross Club makes a significant contribution to the ACT community through its generous financial support of community causes and organisations, and through the fabulous facilities that it provides.

This year has been no exception, and on behalf of the ACT Government, I applaud the Canberra Southern Cross Club for their donation of over \$1 million in grants and sponsorship to local sporting groups, clubs, charities and community organisations.

I wish the Club and its supporters all the best for the coming year.

A handwritten signature in black ink, appearing to read 'Jon Stanhope'.

Jon Stanhope MLA
Chief Minister

Authorised by Greg Mitchell, CEO, Canberra Southern Cross Club,
92-96 Corinna Street Phillip, 2606.

President's Report



Paul Rollings - President

Financially the year was most disappointing with revenue down at most venues. Woden Club was the most affected due to poor patronage caused by the disruption and parking problems associated with the building development. Now that the building work, other than the Auditorium, has been completed, I am pleased to report a steady improvement in revenue and I thank members for their patience during the building program.

The refurbishment and extensions at Woden were completed at a cost of \$13.1m. The new carpark and gaming lounge have been well received by members and the Board looks forward to your continued patronage.

As part of our asset rationalisation program the Club sold Henry's Restaurant and section 108 at Woden and the YMCA site adjacent to the Health and Fitness Centre. Sales of these assets realised revenue of \$7.4m. The sale and lease back of the Yamba Club is yet to be concluded.

Membership at July 2003 was 71,754. It peaked at 72,036 in October 2003 and finished the financial year at 71,311. From these figures it can be deduced that the Club is still very popular with Canberra residents.

In August Bob Lloyd, Adrian O'Loughlin, John Lewis and Simon Plummer were re-elected unopposed to the Board, providing it with continuity and confidence in the quality of its Directors. Regrettably, Ken Johnston resigned from the Board in December after 19 years service as Director. Ken was a Vice-President for a number of years and chaired various committees. His service to the Club will certainly be missed. In March the Board was pleased to appoint John Lewis as a Director to fill the vacancy created by Ken Johnston's resignation. John has already shown that he will be a decided asset to our Board.

In March I announced the retirement of Peter Head, the Club's Chief Executive Officer for the past 25 years. Peter's dedication and service to the Club over that lengthy period saw the Canberra Southern Cross Club become the premier club in Canberra. On behalf of Members, Board and Staff, I once again thank Peter for his contribution to the outstanding success of the Club and offer him every best wish for the future.

In January 2003 the Club was fortunate to obtain the services of Greg Mitchell as General Manager and in March 2004 Greg was appointed Chief Executive Officer. Prior to joining the Club, Greg was General Manager of the Hellenic Club and before that Secretary Manager of the Pambula-Merimbula Golf Club. Greg is showing great enthusiasm in his new role and in his short time at the helm has displayed excellent leadership skills and given sound advice to the Board on the many facets of Club management.

This is the first year of my second term as Club President and I thank my fellow Directors, Greg Mitchell and Rod Frazer for their ongoing support and advice. Above all I congratulate our professional and dedicated staff for the excellent service provided to members and guests. It is that professionalism and dedication which continues to enhance the Club's reputation.

Paul Rollings - President

Community Support Committee



Mary Laughlin - Vice President

The purpose of the Community Support Committee is to assess the hundreds of letters received from community organisations, groups and individuals for financial and other support. All requests have merit but unfortunately not all can be funded as we have to manage within an allocated budget.

Total cash grants and donations including in-kind assistance exceeded \$1.1 million.

The community grants program this year provided assistance to a variety of organisations such as those assisting people suffering from a debilitating illness, organisations assisting people with disabilities and those organisations providing support for parents and children.

In partnership with ClubsACT, the Club also sponsors Marymead, Lifeline's Clubcare and the Spastic Centre which is in excess of \$92,000.

Legislation requires that the Club provides around \$820,000, covering both cash and 'in kind' assistance for community purposes. I am please to report to the members that the Club has exceeded this requirement by over \$360,000.

I would like to thank Rod Frazer and Chontelle Young in the Executive Office for the excellent support provided to the Committee of Carolynne Ryan, David Grimmond and Kim Marshall.

Mary Laughlin - Chairman

Henry's

A new format of Henry's has now opened at the Woden Club. In addition to all the usual game machines, the whole family can now enjoy four free Playstations.

A soft toy area is also available for smaller children. Parents can sit down in the new lounge area and watch their children being entertained. Meals and birthday parties are also still available. Call 6283 7288 to book your child's next birthday!

Call into the new Henry's when you are next at the Woden Venue.

OPEN 9.30AM - 9PM EVERYDAY



Planning & Development Report



Bob Lloyd - Senior Vice President

The building of the Woden Club carpark and the refurbishment of the Club itself has meant the members of the Planning Committee have found this year to be both busy and rewarding.

Our time at meetings was almost exclusively spent on making sure that the development of the Woden Club was built to our highest expectations, to budget, and as close as possible to completion date. My thanks go to a very hard working Committee of Paul Murphy, Adrian O'Loughlin, Jack Rice, Carolynne Ryan, David Grimmond and a very big thank you to our recently retired CEO Peter Head, his guidance through this development was important to us all.

The extensions are now complete and I am pleased the Board has made the decision to make parking free of charge within the carpark to members and their guests on the condition they are using the Club's facilities. It has come to my notice that member's guests have been reluctant to use the parking area because they are not members. This should not be the case and we welcome you to enjoy

our new facilities. A useful piece of advice on entering the carpark, use the lower two levels, it is much easier to enter and exit and it will probably mean you will be parking close to the lift into the Club.

There are a few areas within the refurbished section requiring completion and they include a newspaper and reading area, IT facility for members and possible limited access to our Australiana Library.

Henry's is now completed and as well as providing a children's fun parlour with a glass panelled dining area for family use. The old area "Rainbow Room" can be now used as an area for children's birthday parties etc.

The change to the Sports Bar & TV Screen area is proving very popular with the younger adult members and the new look lounge area is a great meet and greet area for all members.

The Planning and Development Committee have recently listed the following for consideration by the Board.

1. Development of outdoor areas at all venues.
2. Completion of Stage 4 at Woden ie: Roof Top Auditorium.
3. Redevelopment on the Yacht Club.
4. Continuing consideration for the future of assets on the Yamba site.

Although the above are not listed in any particular order the committee have recently engaged a design architect to present a series of preliminary Sketch and Floor plans for a new look Yacht Club to the Board. This particular item is not a short-term development and will be governed by the availability of funds.

To our new Management team ably guided by CEO Greg Mitchell, the Committee offers our thanks for your support and advice through the completion of the Woden project. Our appreciation goes to the Company Secretary Rod Frazer for his assistance during the year.

Bob Lloyd - Senior Vice President

Members' Services Committee



Mary Laughlin - Vice President

This is my first year as chair of this Committee and I am pleased to report that generally a high standard of service has been delivered to Club members at all the Club's venues over the past year.

The Committee is responsible for investigating any new services or facilities that may be offered to members and monitoring the quality of services currently offered to members as well as ensuring acceptable standards of dress and behaviour are maintained.

Members should be pleased with the completion of the Woden venue after a long construction phase. The range of facilities now available includes the provision of 350 undercover car parking places, an refurbished Golden Grille area, a new Gaming Room, a relocated billiards and pool area and a sports lounge with the extra wide screen so good for watching your favourite sports team. In addition the new reception area provides a modern and functional entrance to the Club.

Henry's is back in Woden! Yes Henry's has been re-established downstairs in the Woden venue. There is a small persons games room, several voucher games and computer games for older children. Henry's is once again available for parties and functions.

The Southern Cross Club Tuggeranong has rapidly developed into a family club and this is largely due to the Play Room. It is pleasing to see many families take advantage of the facilities provided at this venue. The Southern Cross Arms provides a unique atmosphere for social gatherings and a game of pool. We will continue to respond to the needs of the members at Tuggeranong.

Fish and Chips by the Lake is a pleasant way to spend a summers afternoon. This service for members of the Club was introduced two summers ago and is now popular with many members. The Yacht Club is a great place to dine whether you are having breakfast, lunch or dinner. The Club is also looking to improve the facilities at this venue in the not too distant future. The MV Southern Cross continues to provide a great service for members and offers a pleasant way to view the lake and surrounds. Invite your visitors on a ferry trip around the lake and show off our magnificent city from a different angle.

The Yamba Sports Club provides that intimate atmosphere that many club people enjoy. The bowling greens, the basketball stadium, the gym and the pitch and putt facilities all provide good services for members in this precinct.

The Club again received the ClubsACT Members Services Award for this year. This confirms that we are generally providing good services to our members. The Committee welcomes feedback from members on these issues. Whether you are satisfied or not with the service or the facilities provided, please let the Duty Manager or a Supervisor know at the time or write to me or a member of the Committee at the Club.

May I encourage members to access the Canberra Southern Cross Club website at www.cssc.com.au. You will find the latest information about food and entertainment including the details of the many social and sports clubs within the Club.

Finally, I would like to thank my Committee of Simon Plummer, David Grimmond, Kim Marshall and John Lewis. Our thanks also go to the management team of CEO Greg Mitchell, Chief Operating Officer Bevan Paul and the Company Secretary Rod Frazer.

Mary Laughlin - Vice President

CEO's Report



Greg Mitchell -
Chief Executive Officer

Late in the financial year the Board farewelled into retirement its long serving Chief Executive Officer, Mr Peter Head. Peter was in charge for 25 years and developed the Canberra Southern Cross Club into the premier Club within Canberra. Management and staff wish Peter well with his retirement.

Members would have noticed that the last two years of development has finally concluded. I am sure everyone would be impressed with the final outcome with the new facilities being second to none in the ACT.

The undercover multi storey carpark has certainly been popular over the adverse winter months as is the new sports lounge with its new multipurpose screens.

The parents have welcomed the return of Henry's with the usual fun machines and the introduction of a Playstation room and a soft toy room for 3-5 year olds, all in a comfortable environment where parents can keep an eye on the action.

The introduction of the new areas over the last few months has seen a return in patronage as members appreciate all the new facilities.

It has without a doubt been difficult times over the last two years of development. Members' facilities have been disrupted to such a degree the Club reported a financial loss. During this difficult period, the Club was committed to maintaining its staffing levels and service. Once again staff have done a wonderful job meeting member's expectations during this period and I join the Board and members in thanking the staff for their loyalty and professionalism.

Whilst the reporting year financial loss was disappointing, it was not unexpected given the previous years result. With only a small profit for the year on the back of reduced revenue (a result of the development) produced flat revenues overall. The main cause of the loss was increased interest expense, depreciation and the introduction of the new poker machine tax.

Revenue to date has been very good. This together with continued cost efficiency should see a sound turnaround on the performance of the 2004/05 financial year.

The Canberra Southern Cross Club participated in the ClubsACT Club of the Year Awards again and achieved one award and one commendation.

Whilst it was a financially difficult year, the Canberra Southern Cross Club continued to provide high quality services to its members. This resulted in the Award for Excellence for Member Services. A Commendation was received for Café Cosmo Restaurant at Woden. I would like to congratulate all staff who participated and I look forward to next year's awards.

CEO's Report

On the retirement of the previous CEO Mr Peter Head, I was pleased to be given the opportunity to manage one of the premier organisations within the ACT Club industry. I appreciate the opportunity given to me by the Board and I look forward to being a part of the continuing development of the Canberra Southern Cross Club along with other members of management and staff.

On this note I would like to thank Carol Sawyer, Chief Financial Officer and Rod Frazer, Company Secretary for their continued support and management skills. I would also like to introduce and welcome two new members of the management team. Bevan Paul joins the team as Chief Operating Officer and James Hall as Human Resources Manager. I look forward to their contribution to the team and the Club.

I would like to extend my appreciation to our members for supporting the Canberra Southern Cross Club over the last two years which as mentioned were very difficult times. Without this support the Canberra Southern Cross Club would not have been able to maintain its financial support of the many valuable community organisations, social and sporting groups which have been part of the Canberra Southern Cross Club for many years.

Now that the major part of the redevelopment has been completed, members should again be able to expect high class facilities they have become accustomed to over the years.

The Board of Directors headed by Paul Rollings has worked tirelessly during the redevelopment program. The outcome is one that will be enjoyed by all for years to come. I thank the Board for their continued commitment to ensure that the Canberra Southern Cross Club remains the premier Club within the ACT.

Greg Mitchell - Chief Executive Officer

Open Letter to Canberra Southern Cross Club Members

The Canberra Southern Cross Club is a very active and supportive member of ClubsACT, the association that represents the vast majority of community based licensed clubs in Canberra, and 2003/04 has been no exception as evidenced by the continuing role played by Adrian Caddy in his capacity as Vice President.

There is little doubt that the club industry in the ACT, and for that matter throughout Australia, are facing increased competitive pressures and significant structural/demographic, social, economic and regulatory changes, via:

- the closure of ethnic clubs as the second generation becomes absorbed into the mainstream of Australian society;
- the increased complexity of the statutory operating environment for licensed clubs;
- increases in the rate of taxation;
- changes in society brought about by the introduction of the responsible service of alcohol (RSA);
- adoption by clubs of the responsible service of gaming and the introduction of a mandatory Code of Practice involving more onerous harm minimisation measures; and
- progressive amendment to the laws relating to smoking in clubs, and as of December 2006, the complete ban on smoking in enclosed public places in the ACT.

The bottom line is that it is becoming far more complex to run a club and it is not expected to get any easier with the introduction of more onerous gaming laws, further harm minimisation measures and the foreshadowed ban on smoking. Also community expectations have grown and service levels are far more sophisticated.

The outlook for the club industry is pretty tough and as one of Canberra's leading clubs, the Canberra Southern Cross Club has had to take stock of where it is heading.

Fortunately the ACT Government has again refused to give in to the pressure (political and monetary) from the hotels, taverns and the Casino to get access to poker machines. Instead they have supported the continuation of revenue going back to the community through not-for-profit organisations, namely clubs.

The role of clubs such as the Canberra Southern Cross Club in the Canberra community has been instrumental in convincing successive ACT Governments that the model we have is worth preserving and protecting.

The main beneficiary of a healthy club industry is the Canberra community, and this is generally accepted by the Members of the ACT Legislative Assembly .

Clubs provide for the diverse social and recreational needs of a broad cross section of the Canberra community - and importantly families and seniors. They cover sporting, social, cultural, ethnic, worker, professional and returned services interests.

But the most important contribution that clubs make is their presence, their day to day interaction and their connection with the ACT community - it is worth remembering that clubs are made up of the people of Canberra.

By any measure, clubs are a valuable asset and a major contributor to the Canberra community - a model, which by and large, has stood the test of time and of which Canberrans, and particularly members of the Canberra Southern Cross Club, can be justifiably proud.

Bob Samarcq - Chief Executive ClubsACT

Health & Fitness Centre

Health Club Of The Year

The last 12 months have been exciting and rewarding to say the least. Firstly, last October and November we spent over \$120,000 giving the place a facelift and buying new equipment. Then in December we were voted Canberra's #1 Health Club for the third time in as many years. This was recognition for the effort and dedication the hardworking staff have shown over a number of years. With this same dedication, we will continue to make your Health Club a comfortable and rewarding place for you to attend, regardless of your age, gender or health and fitness levels. Thanks you for your support!

TIME TO SPEND MORE MONEY

As I promise every year, this year will see us spend another \$100,000 plus on upgrades and new equipment ensuring we stay ahead of the pack in regards to the quality of your facility. We are currently asking members for suggestions on what additional equipment they would like us to purchase and what other areas they would like us to address in this year's budget.

Even more exciting this year is the introduction of our new and exclusive *Healthy Living Weight Loss Program*. Unlike most weight loss products on the market, this program is based on science and fact, and is exclusive to the Southern Cross Health Club in Canberra (available October). This program is the first of many Health Result based programs we will introduce within the next 12 months. We are currently working on expanding our links with a number of organisations such as Diabetes Australia, the Cancer Awareness Group and the Heart Foundation (just to name a few), who we intend running joint programs with. Our push over the next 3 years is to focus more on the Health benefits of regular exercise. It is our mission to help as many Canberra Southern Cross Members as we can to enjoy the benefits of good health.

CHANGES

I am confident when I say right now we have the strongest and most dedicated team of employees since the inception of the Club back in 1995. However, during the past year I realised that the Health Club had outgrown the current Management Structure. We therefore set about finding a more suitable setup to handle the pressures and processes attached to having up to 1300 people a day through our doors. So after seven years as Operations Manager, handling the day to day happenings within the Health Club, I have moved in to a more strategic and planning role (definitely still full-time), and have handed the day to day reigns over to a very energetic group, headed by Duncan Marchant who is the new Operations Manager. However, I am still in the Health Club usually five or six days a week, and am still available anytime for Members if required.

THANKS

Again I would like to thank the Board of the Canberra Southern Cross Club for their support and encouragement. I would also like to thank Peter Head for all of his advice and direction over the past seven years. Last I would like to thank Greg Mitchell for his continued support and for the confidence he has shown in the Health Club. We look forward to continuing to provide the type of facility that the Club Board, CEO and Members can be proud of.

Richard Peil - Centre Manager

Finance Committee Report



Adrian Caddy PSM - Vice President

The Financial Management Committee's major objectives are to monitor and report on the financial performance and compliance of the Club and advise on the financial viability of new investments.

Each month the Committee measures the performance of the Club against the budget and a series of benchmarks contained in the Club's business plan. A member of the Committee heads up the Internal Audit Committee and reports to the Committee each month. Additionally the Committee is responsible for the implementation of the Club's Risk Management Plan. With such rigorous procedures in place members can be assured that finances are well managed and that the Club complies with its financial obligations to its members, the regulators and the bank.

The President has referred to the major development work undertaken by the Club over the last two years. To the Club's credit these mammoth developments came in on budget, although the inclement weather in late 2003 and early 2004 caused some minor delay in the final stages of construction. However it must also be said

that from the outset and through the trading period it was not anticipated that the disruption to operations would have such a significant impact on member acceptance. Clearly members found the product on offer unacceptable and elected to stay away from the Club.

In terms of core trading, the Club faced its worst year ever in 2003-2004. Core trading revenue fell almost 1.3 per cent against the previous year, itself a bad year and was also below budget despite the latter being set low deliberately to allow for the continuing development work. Of major significance, and this has been the case over the last 18 months, was the downturn in gaming revenue. Gaming revenue in 2003-2004 was about 10 per cent lower than in 2001-2002, a year considered a more accurate benchmark. The result is a trading deficit of \$863,088, the only such deficit the Club has experienced in its 32 year history.

The Club has always adopted the practice of providing much more financial information than its legal obligation. In an attempt to be more 'user friendly', once again this year the Committee has decided to provide the additional information in chart form rather than complex financial statements. I hasten to stress however that full statements are available to anyone who wants to wade through them.

Over recent months management has worked exceptionally hard to make sure that the Club meets members' expectations; current trading is much more buoyant and the Club has returned to profit.

The future presents enormous challenges to the Club which will require great vigilance from this Committee. The environment is increasingly competitive. Added to this, in the longer term this Club along with all other clubs faces external pressures from changing community attitudes. The smoking ban legislated for 1 December 2006 for example is expected to have a serious impact on cash flow and profitability. Despite all these challenges the Committee is firmly of the view that the Board and Management have strategies in place to ensure the Club's cash flow will remain strong.

I take this opportunity to thank Committee members Adrian O'Loughlin, Simon Plummer, Jack Rice and John Lewis. I thank Peter Head, Greg Mitchell, Rod Frazer and Carol Sawyer for excellent and timely reports without which the Committee would not be functional. The Commonwealth Bank also must be thanked for its assistance and cash management advice in the tough year that we have experienced.

A. F. Caddy - Vice President

Directors' Report

The directors of Canberra Southern Cross Club Limited submit herewith the annual financial report for the financial year ended 30 June 2004. In order to comply with the provisions of the Corporations Act 2001, the directors report as follows:

The names and particulars of the directors of the company during or since the end of the financial year are:

Name	Special Responsibilities	Years Service	Occupation
P. L. Rollings	President	13	Retired
R. W. Lloyd	Senior Vice President	8	Company Director
A. F. Caddy PSM, B Comm.	Vice President	30	Retired
M. B. Laughlin B Arts	Vice President	11	Public Servant
D. N. Grimmond	Director	3	Real Estate Agent
K. Johnston LLB	Director	18	Retired
J. J. Lewis BA, Grad Dip in CS, FAICD	Director	1	Company Director
K. Marshall	Director	1	Public Servant
P. A. Murphy PSM	Director	11	Retired
J. A. O'Loughlin AFSAE	Director	28	Chief Executive Officer
S. C. Plummer	Director	5	Manager
J. J. Rice B Econ.	Director	23	Business Manager
C. A. Ryan B Arts	Director	5	Retired

The above named directors held office during and since the end of the financial year except for; -

P. A. Murphy retired 8/10/03, K. Johnston resigned 12/12/03, J. J. Lewis appointed 1/3/04

PRINCIPAL ACTIVITIES

The consolidated entity's activity in the course of the financial year was the operation of licensed club facilities. During the financial year there was no significant change in the nature of that activity.

Directors' Report

DIVIDENDS

In accordance with the Articles of Association, the company is a company limited by guarantee to the extent of \$2.00 per member, and accordingly no shares or debentures have been issued and no dividends have been recommended or paid since the start of the financial year.

REVIEW OF OPERATIONS

Operations comprised the running of licensed club facilities and the provision of member services.

CHANGES IN STATE OF AFFAIRS

During the financial year there was no significant change in the state of affairs of the consolidated entity other than that referred to in the financial statements or notes thereto.

SUBSEQUENT EVENTS

There has not been any matter or circumstance, other than that referred to in the financial statements or notes thereto, that has arisen since the end of the financial year, that has significantly affected, or may significantly affect, the operations of the consolidated entity, the results of those operations, or the state of affairs of the consolidated entity in future financial years.

FUTURE DEVELOPMENTS

Disclosure of information regarding likely developments in the operations of the consolidated entity in future financial years and the expected results of those operations is likely to result in unreasonable prejudice to the consolidated entity. Accordingly, this information has not been disclosed in this report.

INDEMNIFICATION OF OFFICERS AND AUDITORS

During the financial year, the company paid a premium in respect of a contract insuring the directors of the company (as named above), the company secretary, and all executive officers of the company and of any related body corporate against a liability incurred as such a director, secretary or executive officer to the extent permitted by the Corporations Act 2001. The contract of insurance prohibits disclosure of the nature of the liability and the amount of the premium.

The company has not otherwise, during or since the financial year, indemnified or agreed to indemnify an officer or auditor of the company or of any related body corporate against a liability incurred as such an officer or auditor.

Directors' Report

DIRECTORS' MEETINGS 2003-2004

The following table sets out the number of directors' meetings (including meetings of committees of directors) held during the financial year and the number of meetings attended by each director (while they were a director or committee member).

Name	Number of Possible Attendances	Number Actually Attended
A. F. Caddy	25	25
D. N. Grimmond	22	21
K. Johnston	12	12
M. B. Laughlin	15	14
J. J. Lewis	7	7
R. W. Lloyd	21	19
K. Marshall	9	9
P. A. Murphy	8	8
J. A. O'Loughlin	34	33
S. C. Plummer	24	21
P. L. Rollings	28	28
J. J. Rice	24	22
C. A. Ryan	23	21

In all cases of absences, directors were absent on club business, on leave or absent due to work commitments. In all instances leave of absence was sought and approved.

Signed in accordance with a resolution of the directors made pursuant to Section 298(2) of the Corporations Act 2001.

On behalf of the Directors



A. F. CADDY
Director



P. L. ROLLINGS
President

Dated: 6th September 2004, Canberra, ACT

Financial Report

Independent Audit Report to the members of Canberra Southern Cross Club Limited

SCOPE

We have audited the concise financial report of Canberra Southern Cross Limited for the year ended 30 June 2004 as set out on pages 18 to 28 in accordance with Australian Auditing Standards. For a better understanding of the scope of our audit, this report should be read in conjunction with our audit report on the annual statutory financial report.

AUDIT OPINION

In our opinion, the information reported in the concise financial report is consistent with the annual statutory financial report from which it is derived and upon which we expressed an unqualified audit opinion in our report to the members dated 6 September 2004.

DELOITTE TOUCHE TOHMATSU



G. M. Stenhouse
Partner
Chartered Accountants

Dated: 6th September 2004, Canberra, ACT

The liability of Deloitte Touche Tohmatsu, is limited by, and to the extent of, the Accountants' Scheme under the Professional Standards Act 1994 (NSW).

Financial Report

Directors' Declaration

The directors declare that:

- (a) The attached financial statements and notes thereto have been derived from and are consistent with the full financial report of the company.


Signed in accordance with a resolution of the directors.

On behalf of the Directors



A. F. CADDY
Director

Dated: 6th September 2004, Canberra, ACT



P. L. ROLLINGS
President

Financial Report

Consolidated Statement of Financial Performance for the Financial Year Ended 30 June 2004

	Note	Consolidated 2004 \$	2003 \$
Sales revenue	2	30,681,365	33,162,207
Cost of sales	2	<u>(8,951,874)</u>	<u>(10,481,736)</u>
Gross Profit		21,729,491	22,680,471
Other revenue from ordinary activities		7,318,343	5,434,566
Administration expenses		(15,897,366)	(16,349,843)
Borrowing costs	2	(1,091,844)	(330,882)
Marketing expenses		(287,522)	(303,765)
Occupancy expenses		(6,340,363)	(6,437,193)
Show expenses		(774,627)	(580,221)
Net value of property, plant and equipment disposals	4	(4,564,574)	(2,089,588)
Other expenses from ordinary activities		<u>(954,626)</u>	<u>(1,146,445)</u>
Profit/ (Loss) From Ordinary Activities Before Income Tax Expense		(863,088)	877,100
Income tax expense relating to ordinary items		<u>-</u>	<u>-</u>
Net Profit/ (Loss)		(863,088)	877,100
Total Revenue, Expenses and Valuation Adjustments Recognised Directly in Equity		<u>-</u>	<u>-</u>
Total Changes in Equity Other than those Resulting from Transactions with Owners as Owners		<u>(863,088)</u>	<u>877,100</u>

Notes to the financial statements are included on pages 21 to 28.

Financial Report

Consolidated Statement of Financial Position as at 30 June 2004

	Note	Consolidated	
		2004	2003
		\$	\$
CURRENT ASSETS			
Cash assets		3,837,588	1,852,427
Receivables	3	615,058	3,930,266
Inventories		408,895	414,677
Other financial assets		166,138	157,020
Total Current Assets		<u>5,027,679</u>	<u>6,354,390</u>
NON-CURRENT ASSETS			
Other financial assets		208,681	255,880
Receivables		35,000	67,376
Property, plant and equipment	4	51,235,879	47,114,145
Total Non-Current Assets		<u>51,479,560</u>	<u>47,437,401</u>
TOTAL ASSETS		<u>56,507,239</u>	<u>53,791,791</u>
CURRENT LIABILITIES			
Payables	5	2,516,833	2,258,333
Interest-bearing liabilities	6	1,120,995	4,150,450
Provisions		609,377	418,525
Other		190,904	210,043
Total Current Liabilities		<u>4,438,109</u>	<u>7,037,351</u>
NON-CURRENT LIABILITIES			
Interest-bearing liabilities	7	17,110,852	10,862,409
Provisions		276,167	346,832
Total Non-Current Liabilities		<u>17,387,019</u>	<u>11,209,241</u>
TOTAL LIABILITIES		<u>21,825,128</u>	<u>18,246,592</u>
NET ASSETS		<u>34,682,111</u>	<u>35,545,199</u>
MEMBERS' FUNDS			
Retained profits		34,682,111	35,545,199
TOTAL MEMBERS' FUNDS		<u>34,682,111</u>	<u>35,545,199</u>

Notes to the financial statements are included on pages 21 to 28.

Financial Report

Consolidated Statement of Cash Flows for the Financial Year ended 30 June 2004

	Consolidated	
	2004	2003
	\$	\$
Cash Flows from Operating Activities:		
Receipts from customers	36,005,740	45,144,081
Payments to suppliers and employees	(30,756,274)	(40,060,482)
Interest received	156,273	23,658
Interest and other costs of finance paid	(1,091,844)	(330,882)
Net cash provided by operating activities	<u>4,313,895</u>	<u>4,776,375</u>
Cash Flows from Investing Activities:		
Payments for property, plant and equipment	(13,041,004)	(12,733,985)
Proceeds from the sale of property, plant and equipment	<u>7,497,059</u>	<u>43,502</u>
Net cash used in investing activities	<u>(5,543,945)</u>	<u>(12,690,483)</u>
Cash Flows from Financing Activities:		
Proceeds from borrowings	7,718,988	7,445,058
Repayment of borrowings	(4,500,000)	-
Net cash used in financing activities	<u>3,218,988</u>	<u>7,445,058</u>
Net Increase/(Decrease) in Cash Held	1,988,938	(469,050)
Cash held at the beginning of the year	<u>1,968,647</u>	<u>2,437,697</u>
Cash at the end of the year	<u><u>3,957,585</u></u>	<u><u>1,968,647</u></u>

Notes to the financial statements are included on pages 21 to 28.

Financial Report

Notes to the Financial Statements for the Financial Year ended 30 June 2004

NOTE 1 – BASIS OF PREPARATION

The summarised financial report, including the financial statements and specific disclosures included in the summarised financial report, has been derived from the full financial report of Canberra Southern Cross Club Limited.

A full description of the accounting policies adopted by the consolidated entity is provided in the 2004 financial statements, which form part of the full financial report. The accounting policies of the consolidated entity are consistent with those of the previous financial year.

NOTE 2 – PROFIT/ (LOSS) FROM ORDINARY ACTIVITIES

The profit from ordinary activities before income tax includes the following items of revenue and expense:

	Consolidated	
	2004	2003
	\$	\$
(a) Operating Revenue		
<i>Sales revenue</i>		
Gaming revenue	18,111,743	20,322,385
Beverage sales	4,567,531	4,746,004
Food sales	7,928,865	7,840,403
Pitch and Putt	73,226	253,415
	<u>30,681,365</u>	<u>33,162,207</u>
<i>Other operating revenue</i>		
Other rental revenue	754,309	799,301
Interest revenue – other entities	156,273	23,658
Membership income	365,780	366,964
Bowling income	44,660	48,914
Members' entertainment income	684,151	478,071
Other revenue	743,427	833,906
	<u>2,748,600</u>	<u>2,550,814</u>
<i>Total Operating Revenue</i>	<u>33,429,965</u>	<u>35,713,021</u>

Financial Report

NOTE 2 - PROFIT/ (LOSS) FROM ORDINARY ACTIVITIES (CONTINUED)

	Consolidated	
	2004	2003
	\$	\$
(b) Non-Operating Revenue		
Proceeds from sale of non-current assets:		
Property, plant and equipment	4,569,743	2,883,752
	<u>4,569,743</u>	<u>2,883,752</u>
<i>Total Revenue</i>	<u>37,999,708</u>	<u>38,596,773</u>
(c) Expenses		
<i>Cost of Sales:</i>		
Gaming	4,113,990	5,634,257
Beverage sales	1,903,889	1,983,197
Food sales	2,933,995	2,864,282
	<u>8,951,874</u>	<u>10,481,736</u>
<i>Total Cost of Sales</i>	<u>8,951,874</u>	<u>10,481,736</u>
<i>Borrowing Costs:</i>		
Interest - other entities	1,076,718	310,818
Interest - finance leases	15,126	20,004
	<u>1,091,844</u>	<u>330,882</u>
<i>Net transfers (from)/to provisions:</i>		
Employee entitlements	120,187	88,340
Bad debts	40,908	-
Bad debts written off - other entities	42,139	10,269
<i>Depreciation and amortisation of non-current assets:</i>		
Property, plant and equipment	4,292,520	4,159,316
Leased assets	62,176	132,361
	<u>4,354,696</u>	<u>4,291,677</u>

Financial Report

NOTE 3 - CURRENT RECEIVABLES

	Consolidated	
	2004	2003
	\$	\$
Trade receivables	204,119	341,619
Other receivables	-	14,436
Settlement monies	-	2,927,316
Prepayments	410,939	646,895
	<u>615,058</u>	<u>3,930,266</u>

NOTE 4 - PROPERTY, PLANT AND EQUIPMENT

	Consolidated and Company			
	Leasehold Land and Buildings at Cost	Plant and Equipment at Cost	Equipment under Finance Lease at Cost	TOTAL
	\$	\$	\$	\$
<i>Gross Carrying Amount</i>				
Balance as at 30 June 2003	43,164,221	21,718,883	823,702	65,706,806
Additions	10,472,766	2,561,020	7,218	13,041,004
Internal Transfers	-	(112,322)	112,322	-
Disposals	<u>(5,291,234)</u>	<u>(658,443)</u>	-	<u>(5,949,677)</u>
Balance as at 30 June 2004	<u>48,345,753</u>	<u>23,509,138</u>	<u>943,242</u>	<u>72,798,133</u>
<i>Accumulated Depreciation and Amortisation</i>				
Balance as at 30 June 2003	(4,000,494)	(13,894,158)	(698,009)	(18,592,661)
Disposals	-	1,385,103	-	1,385,103
Depreciation Expense	<u>(1,605,144)</u>	<u>(2,608,151)</u>	<u>(141,401)</u>	<u>(4,354,696)</u>
Balance as at 30 June 2004	<u>(5,605,638)</u>	<u>(15,117,206)</u>	<u>(839,410)</u>	<u>(21,562,254)</u>
Net Book Value				
As at 30 June 2003	39,163,727	7,824,725	125,693	47,114,145
As at 30 June 2004	<u>42,740,115</u>	<u>8,391,932</u>	<u>103,832</u>	<u>51,235,879</u>

Financial Report

NOTE 4 – PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

	Consolidated	
	2004	2003
	\$	\$

The aggregate depreciation and amortisation allocated, whether recognised as an expense or capitalised as part of the carrying amount of other assets during the year:

Buildings	1,605,144	1,382,373
Plant and Equipment	2,608,151	2,776,943
Equipment under Finance Lease	141,401	132,361
	<u>4,354,696</u>	<u>4,291,677</u>

(b) Current value of leasehold land and buildings determined in accordance with an independent valuation on the basis of market value for existing use, performed in 2002

	<u>35,530,000</u>	<u>35,530,000</u>
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NOTE 5 – CURRENT PAYABLES

Trade payables	2,499,568	2,115,792
Goods and Services Tax (GST) payable	17,265	142,541
	<u>2,516,833</u>	<u>2,258,333</u>

Financial Report

NOTE 6 – CURRENT INTEREST-BEARING LIABILITIES

	Consolidated	
	2004	2003
	\$	\$
Secured:		
Finance lease liabilities (i)(Note 9)	74,854	109,650
Bank loan – principal and interest (iii)	46,141	40,800
Bank bills (ii)	<u>1,000,000</u>	<u>4,000,000</u>
	<u>1,120,995</u>	<u>4,150,450</u>

- (i) Effectively secured by the assets leased, the current market value of which exceeds the value of the finance lease liabilities.
- (ii) Secured by a first registered mortgage over all property owned by the Club as well as the whole of the assets and undertakings, the current market value of which exceeds the value of the mortgage.
- (iii) Secured by mortgage over property owned by ACT Basketball Incorporated.

NOTE 7 – NON-CURRENT INTEREST-BEARING LIABILITIES

Secured:		
Finance lease liability (i) (Note 9)	135,171	194,529
Bank loan – principal and interest (iii)	208,681	255,880
Bank bills (ii)	<u>16,767,000</u>	<u>10,412,000</u>
	<u>17,110,852</u>	<u>10,862,409</u>

- (i) Effectively secured by the asset leased, the current market value of which exceeds the value of the finance lease liabilities.
- (ii) Secured by a first registered mortgage over all property owned by the Club as well as the whole of the assets and undertakings, the current market value of which exceeds the value of the mortgage.
- (iii) Secured by mortgage over property owned by ACT Basketball Incorporated.

NOTE 8 – EMPLOYEE ENTITLEMENTS

The aggregate employee entitlement liability recognised and included in the financial statements is as follows:

Provisions for employee entitlements		
Current	609,377	418,525
Non-current	<u>276,167</u>	<u>346,832</u>
	<u>885,544</u>	<u>765,357</u>
Number of employees (on a full-time equivalent basis) at the end of the financial year	<u>174</u>	<u>140</u>

Financial Report

NOTE 9 – COMMITMENTS FOR EXPENDITURE

	Consolidated	
	2004	2003
	\$	\$
(a) Lease Commitments		
Finance leases related to plant and equipment with lease terms between 3 to 5 years. The consolidated entity has options to purchase the equipment for a residual amount at the conclusion of the lease arrangements.		
Finance lease liabilities		
No later than 1 year	86,241	115,833
Later than 1 years and not later than 5 years	<u>144,316</u>	<u>198,449</u>
Minimum finance lease payments	230,557	314,282
Less future finance charges	<u>(20,532)</u>	<u>(10,103)</u>
Finance lease liabilities	<u>210,025</u>	<u>304,179</u>
Included in the accounts as:		
- current borrowings (Note 6)	74,854	109,650
- non-current borrowings (Note 7)	<u>135,171</u>	<u>194,529</u>
	<u>210,025</u>	<u>304,179</u>
(b) Capital Expenditure Commitments		
Construction of Assets – Section 108 Phillip Redevelopment Project		
No longer than 1 year	<u>-</u>	<u>9,195,000</u>

NOTE 10 – CONTROLLED ENTITIES

Canberra Southern Cross Cruises Pty Ltd is the wholly owned subsidiary of Canberra Southern Cross Club Limited and was incorporated in the ACT on 4 June 1999 with 1 ordinary share issued.

NOTE 11 – REMUNERATION OF AUDITORS

Auditing the financial report	30,130	29,250
Other services	<u>43,950</u>	<u>23,710</u>
	<u>74,080</u>	<u>52,960</u>

Financial Report

NOTE 12 – DIRECTORS' REMUNERATION

The directors of the Canberra Southern Cross Club Limited during the year were:

P. L. Rollings	R. W. Lloyd
J. J. Rice, B.Ec.	J. A. O'Loughlin, AFSAE
A. F. Caddy, P.S.M., B.Comm.	P. A. Murphy, PSM
D. N. Grimmond	K. Johnston, LLB
M. B. Laughlin B Arts	C. A. Ryan B Arts
S. C. Plummer	J. J. Lewis BA, Grad Dip in CS, FAICD
K. Marshall	

The aggregate of income paid or payable, or otherwise made available, in respect of the financial year, to all directors of the company, directly or indirectly, by the company or by any related party. This represents payments for out of pocket expenses as approved at the 2001 Annual General Meeting in accordance with Article 56A of the articles of association.

	Company	
	2004	2003
	\$	\$
	<u>85,591</u>	<u>88,321</u>

The number of directors of the company whose total income falls within each successive \$10,000 band of income:

\$0 - \$9,999	<u>13</u>	<u>12</u>
\$10,000 - \$19,999	<u>-</u>	<u>1</u>

NOTE 13 – RELATED PARTY DISCLOSURES

Transactions with directors and director-related entities:

(a) Remuneration of Directors

Details in relation to remuneration of directors are disclosed in Note 12 to the accounts.

(b) Other Transactions with Directors

During the year, directors and their director-related entities purchased goods which were domestic or trivial in nature, from the company on the same terms and conditions available to other employees and customers.

NOTE 14 – SEGMENT REPORTING

The Company operates in one business segment, being operation of a registered club. Although this business generates different revenues (refer Note 2) the risks and returns are considered to be similar. The Company also operates in only one geographic segment as it operates solely within the ACT.

Financial Report

Financial Year ended 30th June 2004

NOTE 15 – CAPITALISED BORROWING COSTS

	Consolidated	
	2004	2003
Borrowing costs capitalised during the financial year	\$ -	\$ 559,861
Weighted average capitalisation rate on funds borrowed generally	-	5.43%

NOTE 16 – CONTINGENT LIABILITIES

In the ordinary course of business, the consolidated entity becomes involved in litigation, most of which falls within the consolidated entity's insurance arrangements. While the outcomes are uncertain, the directors believe that no other matters exist which would have a material adverse effect on the consolidated entity's operations.

The Canberra Southern Cross Club Limited has applied to the Australian Taxation Office (ATO) for a private ruling in respect of a transaction between the Canberra Southern Cross Club Limited and the ACT Government. If the private ruling is not accepted by the ATO, the Canberra Southern Cross Club Limited may be liable to make a penalty payment to the ATO of \$95,020.

NOTE 17 – SUBSEQUENT EVENTS

The Canberra Southern Cross Club Limited has entered into a "put and call option" agreement to sell the Yamba Club for \$8,500,000 plus GST. Subsequent to the end of the financial year the agreement has been exercised and will settle on 30 September 2004. The financial effect of this agreement has not been recognised in these financial statements.

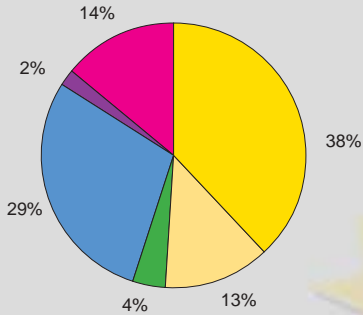
NOTE 18 – ADDITIONAL COMPANY INFORMATION

The Canberra Southern Cross Club is a company limited by guarantee, incorporated and operating in Australia. Its registered office and principal place of business is:
92-96 Corinna Street
Phillip ACT 2606

Further financial information can be obtained from the financial report and this is available, free of charge, on request to the Canberra Southern Cross Club.

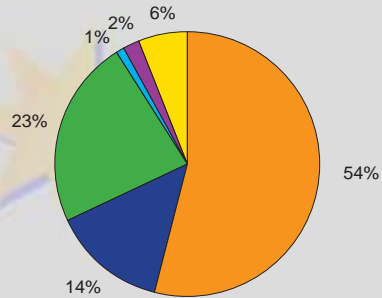
Financial Report

**Canberra Southern Cross Club
Consolidated Expenses 2004**



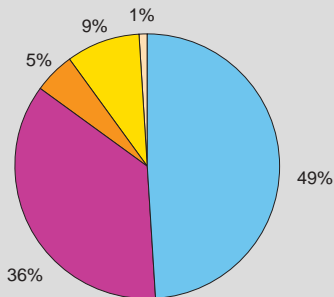
- Depreciation and amortisation \$4.3 Million
- Utilities (Electricity, Fuel, Telephone and Rates)-\$1.2 Million
- Salaries and On Costs - \$10.1 Million
- Gaming Promotions - \$653,556
- Cost of Goods - \$4.8 Million
- Other Expenses - \$13.3 Million

**Canberra Southern Cross Club
Consolidated Revenue 2004**



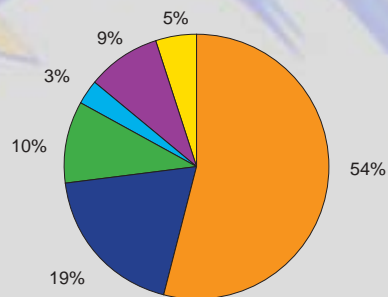
- Gaming Revenue - \$18.1 Million
- Beverage Revenue - \$4.5 Million
- Food Revenue - \$7.9 Million
- Membership Income - \$368,641
- Members Entertainment Income - \$684,244
- Other Revenue - \$2.1 Million

**Canberra Southern Cross Club
Food Trading 2004**



- Cost of Goods - \$2.8 Million
- Depreciation - \$103,388
- Wages and On Costs - \$3.8 Million
- Other Expenses - \$684,983
- Operating Surplus - \$377,592

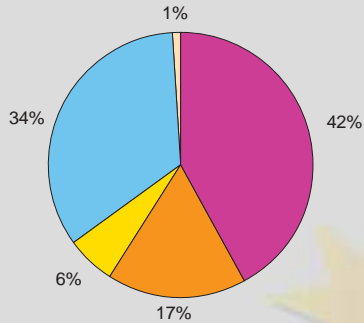
**Canberra Southern Cross Club
Gaming Trading 2004**



- Operating Surplus - \$9.5 Million
- Gaming Machine Levy - \$3.4 Million
- Wages and On Costs - \$1.8 Million
- Gaming Promotions - \$617,881
- Depreciation - \$1.6 Million
- Other Expenses - \$940,635

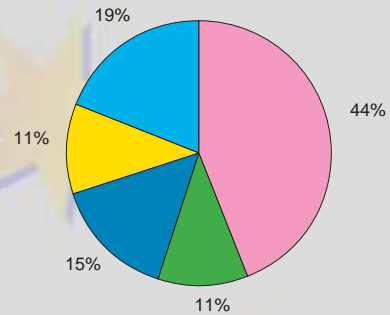
Financial Report

Canberra Southern Cross Club Liquor Trading 2004



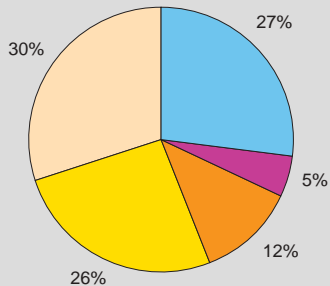
- Cost of Sales - \$1.8 Million
- Depreciation Expense - \$52,794
- Wages and On Costs - \$1.5 Million
- Other Expenses - \$266,557
- Operating Surplus - \$786,677

Canberra Southern Cross Club Members Entertainment Trading 2004



- Entertainment Expenses - \$355,891
- Members Promotion Expenses - \$517,721
- Other Expenses - \$376,585
- Wages and On Costs - \$624,777
- Operating Deficit - (\$1.4 Million)

Canberra Southern Cross Club Sport and recreation Trading 2004



- Cost of Goods - \$85,381
- Depreciation - \$538,141
- Wages and On Costs - \$480,723
- Other Expenses - \$461,520
- Operating Deficit - (\$221,361)



Election of Directors & Notice of AGM

NOTICE TO MEMBERS ANNUAL GENERAL MEETING

Members please note that the next Annual General Meeting will be held in the Australis Room at Woden, on Wednesday 20 October 2004 at 8pm.

AGENDA

1. Apologies
2. Minutes of 32nd Annual General Meeting of 8 October 2003
3. Presentation of Annual Report
4. Presentation of Finance Reports and Balance Sheet
5. Auditor's Report
6. Election of Directors
7. Appointment and Remuneration of Auditors
8. Appointment of Patron
9. Resolution to amend the Club's Constitution – to consider, and if thought fit, to amend the Club's Constitution as follows:
 - Delete Clause 8 and replace it with the document marked "A" (on page 32.)
10. Such other business brought forward in conformity with the Constitution.
11. Setting of Directors' honoraria for out of pocket expenses in accordance with Article 12.6
12. General Business

Paul Rollings - President
Canberra Southern Cross Club Limited

NO BALLOT REQUIRED

In terms of the Club's contribution, three Directors are required to retire each year, but will be eligible for re-election, subject to being under age 72 years.

The Directors to retire are determined on a rotation basis and this year the Directors who needed to retire were Bob Lloyd, Adrian O'Loughlin and Simon Plummer.

John Lewis filled a casual vacancy during the year created by the resignation of long serving Director Ken Johnston. John also needed to retire, in terms of the Constitution, but was eligible for re-election, therefore nominations were called on 27 June 2004 to fill four positions of Director. However, when nominations closed on 12 July 2004 only four nominations had been received and it was unnecessary to conduct a ballot.

The Board Executive is determined by ballot by all Directors, therefore prior to the Annual General Meeting on 20 October 2004, all Directors will meet and elect the Board Executive consisting of President, Senior Vice President and two Vice Presidents for the forthcoming year.

Rod Frazer - Company Secretary

Document "A"

Proposed New Clause for Constitution of Canberra Southern Cross Club Limited

Clause 8 - "Election of Members"

8 Election of members

8.1 A person wishing to apply for membership of the Club shall:

- (a) Do so in writing in the form prescribed from time to time by the Directors; and
- (b) At the time of application pay the Annual Subscription Fees in respect of the Subscription Period selected by the candidate (as defined in article 8.4).

8.2 The application form shall:

- (a) State the class of membership sought; and
- (b) State the Subscription Period for which the candidate wishes to pay their Annual Subscription Fees.

8.3 Election to membership of the Club shall be undertaken by the Directors at a duly convened meeting of Directors and one adverse vote in three shall exclude a candidate from election. In no case shall the Directors be required to give any reason for their rejection of a candidate.

8.4 The Secretary must keep a record of each nomination and election for a period of not less than two years from the nomination and election as applicable.

8.5 The Annual Subscription Fee or Life Subscription Fee of a Member shall be such as the Directors from time to time determine. The Directors may determine:

- (a) Different Annual Subscription Fees for different classes of Members;
- (b) For any class or classes of membership, that the Annual Subscription Fees be payable in advance for:
 - (i) one year; or
 - (ii) a period of 2, 3, 4 or 5 years;
(each a Subscription Period)

If no determination by the Directors for a class of membership is otherwise made, the Subscription Period for that class of membership will be 1 year.

8.6 A Member renewing their membership must elect the Subscription Period they are renewing their membership for, and must pay in advance the Annual Subscription Fee as determined by the Directors for that Subscription Period.

8.7 A Member will cease to be a Member if the Member's Annual Subscription Fee or any part of the Annual Subscription Fee is not paid within three months of the due date.

8.8 The Directors may restore to the register of Members the name of any Member upon payment of all arrears of subscription at the Directors' absolute discretion.

8.9 The Directors may take disciplinary action in relation to any behaviour or conduct of any Member. The Member will be given notice in writing of the matter and afforded an opportunity of being heard. If in the opinion of at least three Directors disciplinary action is warranted against the Member then the directors may:

- (a) Reprimand the Member;
- (b) Impose a fine on the Member which is payable by the Member within a period determined by the Board, failing which the Member will automatically cease to be a Member of the Club;
- (c) Suspend the Member from membership of the Club for such period as the directors may deem fit; or
- (d) Expel the Member.

8.10 A Member may by notice in writing to the Club resign membership.

Incidental changes to Constitution

Amend definition of "Annual Subscription Fee" in clause 1 to replace "8.8" with "8.4".

2003/2004 Board of Directors



Paul Rollings - President



Bob Lloyd - Senior
Vice President



Adrian Caddy PSM -
Vice President



Mary Laughlin B Arts -
Vice President



Adrian O'Loughlin AFSAE -
Director



Jack Rice B Econ - Director



Ken Johnston - Director
Resigned 12/12/03



Carolynne Ryan B Arts -
Director



Simon Plummer - Director



David Grimmond - Director



Kim Marshall - Director
Appointed 8/10/03



John Lewis BA, CS, FAICD
- Director Appointed 1/3/04



Paul Murphy PSM - Director
Retired 8/10/03



Rod Frazer -
Company Secretary

Social and Sporting Groups

Social Groups

Group Name	Contact	Phone
Art Class	Arlene Williams	
Bridge – Monday	Ron Moon	6231 3096
Bridge - South Canberra	Roy Nixon	6263 3764
Carpet Bowls - Ladies	Barbara Porteous	6281 4479
Carpet Bowls - Mixed	John Rizzello	6288 2241
Chess	Helmut Ackermann	6284 8226
Craft Class	Veronica McMahon	6287 3073
Cribbage	Brian Arkley	6239 4314
English Conversation	Jaquie Stevenson	6288 1268
Euchre – Day	Kath Moore	6231 0921
Kalverjassen	Lyn Richardson	6291 9621
Mahjong – Day	Margaret Tunks	6295 2171
Mahjong – Night	Margaret Hardy	6241 3352
Men's Choir	Ian Davenport	6258 8988
Samba Hand & Foot	Edna Kelly	6286 2429
Scrabble – Day	Heather Sorensen	6231 0400
Scrabble	Kerry Constabel	6287 1071
Singalong	Shirley Chamberlain	6262 3433
Social Dance Night	Shirley Lamb	6292 5601
Solace	Shirley Hutchison	6251 1115
Solo	Lorna McFarland	6288 7534
Southern Cross Players	Rosemary Synnott	6231 6415
Travel Club/Wine Club	Joan Peisley	6295 8163



New Sports Lounge – Woden

Sporting Groups

GROUP NAME	CONTACT	PHONE	EMAIL/ADDRESS
ACT Badminton	Stuart Ingram	62899240	badminton@badmintonact.asn.au
ACT Cross Country	Doug Limbrick	62129021	GPO Box 252 Canberra ACT 2901
ACT Dressage Association	Sonia Steiner	62625366	37 Blackett Street Downer ACT 2602
ACT Hanggliders	Steve Foggart	0417313589	sfoggett@dc.com
ACT Hockey	Tony Wade	62750750	tony.wade@wizardis.com.au
ACT Ice Hockey	Geraldine Rozdarz	62861799	actiha@austarmetro.com.au
ACT Inline Hockey	Ian Waygood	0402202160	webmaster@actiha.com.au
ACT Little Athletics	Bill Magee	62471296	actlaa@primus.com.au
ACT Monaro District Assoc	Ron Campbell	62264653	ron.campbell48@bigpond.com
ACT Netball	Peta Chapman	62414088	peta.chapman@netballact.com.au
ACT Sailability	Patricia Gabriel		PO Box 1749 Woden ACT 2602
ACT Volleyball	David Anthoness	62479587	info@volleyball.act.com.au
Brindabella Basketball	Geoff Wells	62871778	geoff@brindabellabasketball.org
Brindabella Swim Club	Sylvia Mansell	62805754	scbs@hotmail.com
Burley Griffin Canoe Club	John Harmer	0417480950	jjharmer@bigpond.com
Canberra Cruising Yacht Club Assoc	Yacht Club	62731784	
Canberra Darters	Rosemary Goode	62141907	rosemary.goode@ausport.gov.au

Sporting Groups

GROUP NAME	CONTACT	PHONE	EMAIL/ADDRESS
Canberra Outrigger Canoe Club	Alison Came	62538240	alison.came@deh.gov.au
Canberra Social Golf	Jock Newmann	62961212	
Canberra Yacht Club	Peter Harvey	62725510	GPO Box 2035 Canberra ACT 2601
Capitals/Gunners	Doug Read	62533066	doug.read@onebasketball.com
CBR Dragon Boat Assoc	Les Williams		admin@canberragriffins.com.au
Cootamundra Country Club	John Walton	69422313	PO Box 22 Cootamundra NSW 2590
Deanne Calisthenics	Karen Bye	62395656	annie@robsonlabs.com.au
Discovery Ten Pin Bowls League	Anthony Cook	62311479	18 Langridge Street Wanniasa ACT 2903
Futsal	Chris O'Silva	62862180	premierfutsal@optusnet.com.au
Marist Basketball Club	Robyn Hogan	62847239	7 Staunton Place
Marist Cricket Club	Sean McElhinney	62740807	admin@mcc.act.edu.au
Marist Soccer Club	Soroja Wickremasi	62740807	soroja.wickremasi@act.gov.au
Marist Rugby	Mick Grealish	6286700	michaelgrealish@mcc.act.edu.au
Murrumbidgee Country Club	Warren James	62962888	admin@mccgolfclub.com
Namadgi Sports Flyers	Greg Lance	62916134	gilance@optusnet.com.au
National Equestrian Centre	John Lowe	62885555	help@neqc.com.au
Old Canberrans Hockey Club	Colin Cooper	62854320	old_canberrans@hotmail.com
One Basketball Canberra	Doug Read	62533066	doug.read@onebasketball.com
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Raiders	Shahana McKenzie	62563614	smckenzie@raidern.com.au
Royals Rugby Club	Bob Dowling	62884611	
SC Basketball Junior Program	Bernard Trevanion	62902277	GPO Box 1693 Tuggeranong ACT 2901
SC Bowling Club	Mal Phelan	62837319	GPO Box 1693 Woden ACT 2606
SC Cavaliers Cricket	Chris Bryant	0419281194	
SC Fishing Club	Ron Thompson	62821582	PO Box 1261 Woden ACT 2606
SC Golf Club	Maris Neihanis	6298 0687	
SC Social Golf Club Ladies	Moya Smith	62862226	
SC Social Darts	Yamba Sports Club	6283 7300	
SC Social Darts Ladies	Yamba Sports Club	6283 7300	
SC Traveling Bowlers	Bob Rake	62837343	PO Box 163 Phillip ACT 2606
SC Woden Baseball	Kevin Knudsen	62957282	kevin.knudsen@act.gov.au
Shadows Basketball	Benny & Yvonne Mills	62129458	56 Clive Steel Avenue Monash ACT 2904
South Tuggeranong Knights MRLC	George Wilson	62945411	secretary@southtuggeranongknights.com.au
Tuggeranong SC Basketball	Alex Hewat	62901923	3 Wyatt Street Torrens ACT 2607
Tuggeranong Bulldogs Junior AFL	Tony Greenwell	62761322	tony.greenwell@industry.gov.au
Tuggeranong Football Club	Bill Miller	61214710	PO Box 1496 Tuggeranong ACT 2901
Tuggeranong United Soccer Club	Christopher Lang	62612159	PO Box 1271 Tuggeranong ACT 2901
Tuggeranong United Junior Soccer	AP Madden	62315177	amadden@pcug.org.au
Tuggeranong Valley Dragons	Denis Weatherby		
Weston Creek Tennis	Graeme Rossiter	62898078	graeme.rossiter@health.gov.au
Woden Swim Club			secretary@wodenswimclub.org.au
Woden Valley Rams	Steve Hicks	62899023	PO Box 1156 Woden ACT 2606



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